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Research Paper

Marketing

Customer Relationship Management In Public Sector Banks

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ABSTRACT

The purpose of this study is to point out the importance of customer relationship management in Banks . It acts as a important tool in marketing which helps them to generate new customer. The success (or) failure of the concern depends upon the number of customer that they enter into their premises. Lending and borrowing of funds may be the function of the Bank but to carry out that they need customer support .Further CRM helps them to retain the existing customer as well as to get reference for potential customers.

Keywords : CRM, Bank, Customer

Introduction

Il service sector industries have realised that creating better quality customer service is very important for their survival. To compete with their competitor they have to provide a better service to their customers which helps them to create new customer as well as to retain their existing customer. They have to bring some differentiation regarding their services in such a situation CRM act as a important tool for them. The point of differentiation focused here is customer service and most of the organisation are using it as a tool for competitive advantage. Business centric should be shifted to Customer centric.

Review of literature

The paper titled "Learnings from Customer Relationship Management (CRM) Implementation in a Bank" by M.P.Gupta and Sonal Shukla (2004) attempted to highlight the learnings from CRM implementation in the banking sector. CRM systems were particularly relevant to retail financial services companies, allowing much of the management of the customer relationship to be automated with the objective of maximizing the profitability of individual customer relationships while minimizing the cost of managing those relationships.

CRM has been a part of marketing literature since more than a decade. Interestingly, there is still much debate over what exactly constitutes CRM (Nevin, 1995; Parvatiyar and Sheth, 2001; Sin et al., 2005). According to Parvatiyar and Sheth (2001), some of the themes represent a narrow functional marketing perspective while others offer a perspective that is broad and paradigmatic in approach and orientation. One example of a narrow perspective is to view CRM as database marketing (Peppers and Rogers, 1995) emphasizing promotional aspects of marketing by leveraging customer databases.

CRM is a highly fragmented environment and has come to mean different things to different people (McKie, 2000).

One view of CRM is the utilisation of customer related information or knowledge to deliver relevant products or services to customers (Levine, 2000).

According to Light (2001),CRM evolved from business processes such as relationship marketing and the increased emphasis on improved customer retention through the effective management of customer relationships.

Objectives

- o The objective is to know the importance of CRM practise in public sector banks.
- o To Know the factors affecting the CRM practices.
- o To study the role of Company policies in CRM.

Need of the study

One industry best suitable for customer relationship management implementation is the Indian Banking ,which has the highest growth potential. Banks such as ICICI bank, HDFC bank and city bank are using customer relationship management products..public sector banks have not yet seen big results from Customer Relationship Management solutions because of improper implementation. The aim of the CRM is to prevent the customer from taking their business elsewhere, but also to ensure that the product offered by them are appropriate one which helps in generating revenue for their banks. CRM helps the organisation to segment customers and align products that suit to satisfy their needs.

Indian Banking sector

Today, we are having a well developed banking system in India with different classes of banks like public sector banks, foreign banks, private sector banks with the Reserve Bank of India as the Head of the system. The banks have droped their traditional functions and they are coming out with new innovation in their services to furnish the needs of their customers. The major challenges faced by banks today are as to how to cope with competitive forces and strengthen their stability. The Indian banks has to face tremendous pressures to perform otherwise their survival would be at risk. CRM plays a important role in banking sector.

Importance of CRM in Banks

- CRM act as strategy that aims to understand and anticipate the needs of an organization's current and potential customers.
- It helps to create a mutual value for all parties involved in the business process.
- It creates a sustainable competitive advantage by being the best at understanding the customer value.
- It helps to focus on development of product or service that anticipate the future needs of the customer.
- It helps them to identify the most profitable customer.

Customer involvement in Banks

Banks have different types of customer in their business ranging from the random one time buyer to the long time buying customer. These types of customers will determine what your overall brand story is. The customer give importsance for the factors like service, environment, communication etc. All these factors, will determine their involvement in banking business and the story they tell about you is based on what type of customer you develop them into.The involvment of customer in the banking operation depends on the relation that we maintain with them so CRM helps the bank to maintain and build good relationship with their customer.

Customer centric communication in Banks

In today's competitive business market, the service provided by them to the customer must be given importance, so they are moving from business centric to a customer centric. It results in improving customer satisfaction, build brand loyalty and maximise the profitability of each customer.

The five stages of customer-centric marketing is

Stage 1: Collect and analyze customer intelligence

Stage 2: Develop customer requirements

Stage 3: Product and process development

Stage 4: Message development and delivery

Stage 5: Feedback

It allows the customer to self direct him to create relationship with organisation.

Conclusion

CRM is a customer-focused strategy which has been designed to optimise the resource, profitability and customer loyalty. After above discussion it could be concluded that relationships with customers helps the banking sector in generating the revenue. CRM is the comprehensive approach of creating and maintaining long term relationships. This approach will bring out vast changes in the functions as well as profitability of the concern.

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